

# **COSA RESOURCES CORP.**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

For the period from incorporation on November 16, 2020 to October 31, 2021

Dated: February 25, 2022

## **GENERAL**

This management's discussion and analysis ("**MD&A**") is management's interpretation of the results and financial condition of Cosa Resources Corp. ("**Cosa**" or the "**Company**") for the period from incorporation on November 16, 2020 to October 31, 2021 and includes events up to the date of this MD&A. This discussion should be read in conjunction with the financial statements for the period from incorporation on November 16, 2020 to October 31, 2021 and the notes thereto (together, the "**Annual Financial Statements**"). All dollar figures stated herein are expressed in Canadian dollars, unless otherwise specified. This MD&A contains forward-looking information. Please see "Note Regarding Forward-Looking Information" for a discussion of the risks, uncertainties and assumptions used to develop the Company's forward-looking information. The MD&A is prepared as of February 25, 2022.

### **Technical Disclosure**

All scientific and technical information in this MD&A has been reviewed and approved by Mr. Keith Bodnarchuk, P.Geo., President, CEO and Director of Cosa. Mr. Bodnarchuk is a qualified person for the purposes of National Instrument 43-101 *Standards of Disclosure for Mineral Projects* ("**NI 43-101**").

## **BACKGROUND**

### **Overview**

Cosa was incorporated on November 16, 2020 under the *Business Corporations Act* (British Columbia). Cosa is a Canadian based copper exploration company focused on the exploration of its Heron Project located in northern Saskatchewan.

## **OVERALL PERFORMANCE**

### **General**

In the period ended October 31, 2021, the Company carried out exploration work on the Heron Property and as an exploration stage company, Cosa does not have revenues and is expected to generate operating losses. As at October 31, 2021, the Company had cash of \$276,036, a deficit of \$134,464 and working capital of \$261,036.

### **Industry and Economic Factors that May Affect the Business**

The business of mining for minerals involves a high degree of risk. Cosa is an exploration company and is subject to risks and challenges similar to companies in a comparable stage and industry. These risks include, but are not limited to, the challenges of securing adequate capital, exploration, development and operational risks inherent in the mining industry; changes in government policies and regulations; the ability to obtain the necessary permitting; as well as global economic and commodity price volatility; all of which are uncertain.

The underlying value of the Company's exploration and evaluation assets is dependent upon the existence and economic recovery of mineral reserves and is subject to, but not limited to, the risks and challenges identified above. Changes in future conditions could require material write-downs of the carrying value of the Company's exploration and evaluation assets.

In particular, the Company does not generate revenue. As a result, Cosa continues to be dependent on third party financing to continue exploration activities on the Company's properties. Accordingly, the Company's future performance will be most affected by its access to financing, whether debt, equity or other means. Access to such financing, in turn, is affected by general economic conditions, the price of copper, exploration risks and the other factors described in the section entitled "Risk Factors" included below.

## DISCUSSION OF OPERATIONS

### Corporate Activities in 2021

The Company began its natural resources activities in April 2021 when it signed the option agreement on the Heron Property in Saskatchewan where the Company can earn up to a 100% interest in the Heron Property, subject to a 2% net smelter royalty (“NSR”).

During the period from incorporation to October 31, 2021, the Company issued through private placements, 16,100,000 common shares for proceeds of \$430,500, including the issue of 1,750,000 flow-through shares for proceeds of \$122,500.

#### Heron Property

In April 2021, the Company entered into an option agreement (the “Heron Option Agreement”) with private arm’s length vendors (the “Heron Vendors”) pursuant to which the Company has the exclusive option to acquire a 100% interest in the Heron copper project in Northern Saskatchewan, Canada (the “Heron Project”).

Pursuant to the terms of the Heron Option Agreement, the Company issued 1,000,000 common shares to the Heron Vendors in April 2021 with a fair value of \$20,000, which has been recorded as exploration and evaluation asset, and in addition, the Company has also fulfilled the requirement to incur \$100,000 in exploration expenditures on the project as of October 31, 2021. The option on the Heron Project is exercisable at the Company’s election on or before the 24-month anniversary of entering into the Heron option Agreement for additional consideration of 1,000,000 common shares of the Company.

Upon exercise of the Heron Option Agreement, the Heron Vendors will retain a 2% net smelter return royalty (the “NSR”) over the Heron Project. The Company will have the right at any time following the delivery of a feasibility report on the Heron Project to repurchase one half (1%) of the NSR for \$2,000,000 in cash, and the remaining one-half (1%) of the NSR for \$5,000,000 in cash.

The Heron Property consists of three non-contiguous mineral claims comprising 11,122 ha located approximately 177 km north of La Ronge, Saskatchewan and the target on the Heron Property is sediment-hosted copper mineralization.

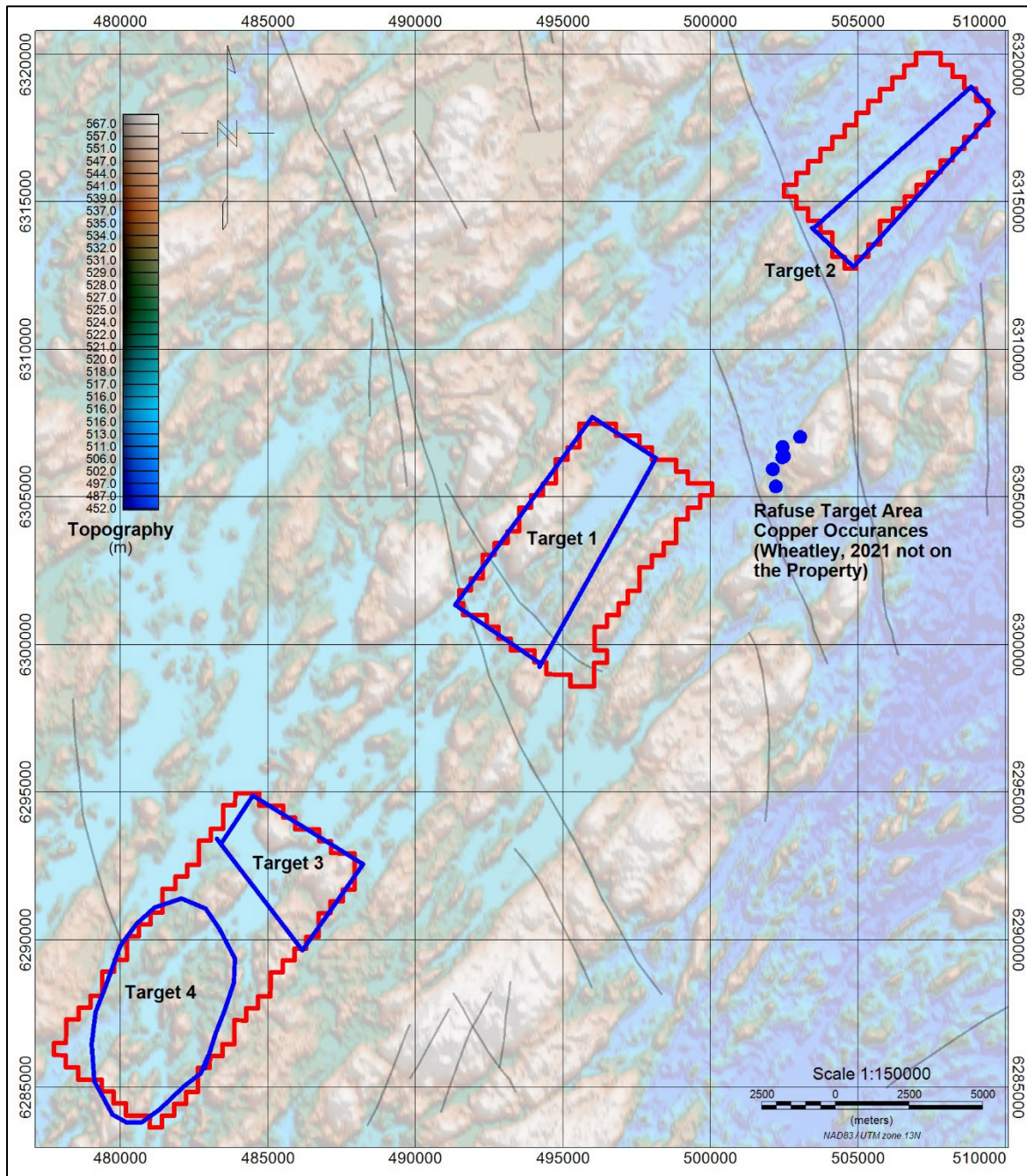
### Exploration and Evaluation Spending

During the period ended October 31, 2021, Cosa completed an airborne survey since the initial signing of the option agreement in April 2021 and incurred the following exploration and evaluation expenditures:

	<b>2021</b>
Airborne survey	\$ 122,588
Consulting fees	14,982
Project administration	1,752
<b>Exploration and evaluation expenses</b>	<b>\$ 139,322</b>

Terraquest Ltd. of Markham, Ontario carried out an airborne geophysical survey totaling 1375.75 km over the Property. The magnetics mapping survey was conducted over the full extent of the Heron Property at a nominal line spacing of 100 m. Four targets based on residual magnetics data and structural context were identified for follow-up exploration

Figure: Exploration Targets



### SELECTED FINANCIAL INFORMATION

Management is responsible for the Annual Financial Statements referred to in this MD&A. The Audit Committee of the Company's Board of Directors has been delegated the responsibility to review the Annual Financial Statements and MD&A and make recommendations to the Company's Board. It is the Board which has final approval of the Annual Financial Statements and MD&A.

## COSA RESOURCE CORP.

For the period from incorporation on November 16, 2020 to October 31, 2021

The Annual Financial Statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”) and the International Financial Reporting Interpretations Committee (“IFRIC”). Based on the nature of the Company’s activities, both presentation and functional currency is Canadian dollars.

The Company’s Annual Financial Statements have been prepared using IFRS applicable to a going concern, which assumes that the Company will be able to realize its assets and discharge its liabilities in the normal course of business for the foreseeable future. The ability of the Company to continue as a going concern is dependent on its ability to obtain financing and achieve future profitable operations.

### Results of Operations

During the period from incorporation on November 16, 2020 until October 31, 2021, the Company was relatively inactive until April 2021 when it signed the Heron Property option agreement. As a result, the operations were fairly limited in nature outside of exploration expenditures and were primarily related to professional fees for general establishment of the Company and the Heron Property agreement.

	<b>Period from incorporation on November 16, 2020 to October 31, 2021</b>	
<b>Operating costs</b>		
Exploration & evaluation expenses	\$	<b>139,322</b>
Office and administrative		<b>242</b>
Professional and consultant fees		<b>29,900</b>
		<b>(169,464)</b>
Flow through income		35,000
<b>Loss and comprehensive loss for the period</b>	<b>\$</b>	<b>(134,464)</b>

### SUMMARY OF QUARTERLY RESULTS

The following table shows selected quarterly financial information for each of the last 2 quarters since the Company’s incorporation on November 16, 2020:

	<b>October 31, 2021</b>	<b>July 31, 2021</b>	<b>April 30, 2021</b>	<b>February 28, 2021</b>
<b>Net Income (loss)</b>	(\$91,735)	(\$42,729)	\$nil	\$nil
<b>Loss per share – basic &amp; diluted</b>	\$0.00	\$0.00	-	-

### LIQUIDITY AND CAPITAL RESOURCES

As at October 31, 2021, the Company had total assets of \$296,036, a deficit of \$134,464 and working capital of \$261,036. The Company has not yet achieved profitable operations. This condition indicates the existence of material uncertainty which may cast significant doubt about the Company’s ability to continue as a going concern. The continuing operations of the Company are dependent upon obtaining necessary financing to meet the Company’s commitments as they come due and to finance future exploration and development of potential business acquisitions, economically recoverable reserves, securing and maintaining title and beneficial interest in the properties and upon future profitable production. Failure to continue as a going concern would require that assets and liabilities be recorded at their liquidation values, which may differ materially from their carrying values. These financial statements do not include adjustments that would be necessary should the Company be unable to continue as a going concern.

## **OFF-BALANCE SHEET ARRANGEMENTS**

The Company had no off-balance sheet arrangements as at October 31, 2021 or as at the date hereof.

## **OUTSTANDING SHARE DATA**

The authorized capital of Cosa consists of an unlimited number of common shares. As of October 31, 2021, and the date of this MD&A there were 17,100,000 common shares outstanding.

## **CRITICAL ACCOUNTING ESTIMATES**

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities, and contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable in the circumstances. Uncertainty about these judgments, estimates and assumptions could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

Information about significant areas of estimation uncertainty considered by management in preparing the financial statements is as follows:

i. Impairment

At the end of each financial reporting period, the carrying amounts of the Company's non-financial assets are reviewed to determine whether there is any indication that an impairment loss or reversal of previous impairment should be recorded. Where such an indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment, if any. With respect to exploration and evaluation assets, the Company is required to make estimates and judgments about future events and circumstances and whether the carrying amount of exploration assets exceeds its recoverable amount. Recoverability depends on various factors, including the discovery of economically recoverable reserves, the ability of the Company to obtain the necessary financing to complete the development and upon future profitable production or proceeds from the disposition of the exploration and evaluation assets themselves. Additionally, there are numerous geological, economic, environmental and regulatory factors and uncertainties that could impact management's assessment as to the overall viability of its properties or its ability to generate future cash flows necessary to cover or exceed the carrying value of the Company's exploration and evaluation assets.

Information about significant areas of judgment exercised by management in preparing these financial statements is as follows:

ii. Going concern

The Company's management has made an assessment of the Company's ability to continue as a going concern and is satisfied that the Company has the resources to continue its business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on a going concern basis.

## **CAPITAL MANAGEMENT**

In the management of capital, the Company considers all types of equity and is dependent on third party financing, whether through debt, equity, or other means. Although the Company has been successful in

raising funds to date, there is no assurance that the Company will be successful in obtaining required financing in the future or that such financing will be available on terms acceptable to the Company. The properties in which the Company currently has an interest are in the exploration stage. As such the Company, has historically relied on the equity markets to fund its activities. The Company will continue to assess new properties and seek to acquire an interest in additional properties if it determines that there is sufficient geologic or economic potential and if it has adequate financial resources to do so.

Management reviews its capital management approach on an on-going basis and believes that this approach, given the relative size of the Company, is reasonable. The Company is not subject to externally imposed capital requirements. There were no changes in the Company's approach to capital management during the period.

## **FINANCIAL INSTRUMENTS**

The Company's financial instruments consist of cash, and accounts payable.

### **Fair Value Measurement**

The Company classifies the fair value of financial instruments according to the following hierarchy based on the amount of observable inputs used to value the instrument:

- Level 1 – quoted prices in active markets for identical assets or liabilities.
- Level 2 – inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).
- Level 3 – inputs for the asset or liability that are not based on observable market data.

The fair values of the Company's cash and accounts payable approximate their carrying value, due to their short-term maturities or liquidity.

### **Financial instrument risk exposure**

As at October 31, 2021, the Company's financial instrument risk exposure and the impact thereof on the Company's financial instruments are summarized below:

#### **(a) Credit Risk**

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. As at October 31, 2021, the Company has cash on deposit with a large Canadian bank. Credit risk is concentrated as a significant amount of the Company's cash and cash equivalents is held at one financial institution. Management believes the risk of loss to be remote.

#### **(b) Liquidity Risk**

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet its obligations under financial instruments. The Company manages liquidity risk by maintaining sufficient cash balances. Liquidity requirements are managed based on expected cash flows to ensure that there is sufficient capital to meet short-term obligations. As at October 31, 2021, the Company had a working capital balance of \$261,036, including cash of \$276,036.

#### **(c) Market Risk**

Market risk is the risk of loss that may arise from changes in market factors such as interest rates, foreign exchange rates and commodity and equity prices.

**(i) Interest Rate Risk**

Interest rate risk is the risk that the future cash flows from a financial instrument will fluctuate due to changes in market interest rates. The Company holds its cash in bank accounts that earn variable interest rates. Due to the short-term nature of these financial instruments, fluctuations in market rates do not have a significant impact on the estimated fair value of the Company's cash and cash equivalent balances as of October 31, 2021.

**(ii) Foreign Currency Risk**

The functional currency of the Company is the Canadian dollar. The Company is affected by currency transaction risk and currency translation risk. Consequently, fluctuations of the Canadian dollar in relation to other currencies impact the fair value of financial assets, liabilities and operating results. The Company does not have transactions and balances denominated in foreign currencies and therefore is not subject to significant foreign currency risk.

**(iii) Price Risk**

The Company is exposed to price risk with respect to commodity and equity prices. Equity price risk is defined as the potential adverse impact of movements in individual equity prices or general movements in the level of the stock market on the Company's financial performance. Commodity price risk is defined as the potential adverse impact of commodity price movements and volatilities on financial performance and economic value. Future declines in commodity prices may impact the valuation of long-lived assets. The Company closely monitors the commodity prices of copper, individual equity movements, and the stock market.

**RISK FACTORS**

The operations of the Company are speculative due to the high-risk nature of its business which is the exploration of mining properties. See the risk factors disclosed in the Company's Prospectus dated and filed on February 25, 2022 for a detailed discussion of the Company's risk factors.

**COVID-19**

Since March 2020, several measures have been implemented in Canada and the rest of the world in response to the increased impact from novel coronavirus (COVID-19). The Company continues to operate our business at this time. While the impact of COVID-19 on the Company to date has been minimal, the current circumstances are dynamic and the impacts of COVID-19 on our business operations cannot be reasonably estimated at this time and we anticipate this could have an adverse impact on our business, results of operations, financial position and cash flows in 2022.

**NOTE REGARDING FORWARD-LOOKING INFORMATION**

*This MD&A contains "forward-looking statements" (also referred to as "forward-looking information") within the meaning of applicable Canadian securities legislation. All statements, other than statements of historical facts, included in this MD&A that address activities, events or developments that Cosa expects or anticipates will or may occur in the future, including, without limitation, statements about the future exploration activities; sources, and proposed uses, of funds; capital and operating cost estimates, including general and administrative expenses; expectations regarding the ability to raise capital for future activities; and other such matters are forward-looking statements. When used in this MD&A, the words "estimate",*



*“plan”, “anticipate”, “expect”, “intend”, “believe” and similar expressions are intended to identify forward-looking statements.*

*Forward-looking information and statements are based on the then current expectations, beliefs, assumptions, estimates and forecasts about Cosa ’s business and the industry and markets in which it operates. Forward-looking information and statements are made based upon certain assumptions and other important factors that could cause the actual results, performances or achievements of Cosa to be materially different from future results, performances or achievements expressed or implied by such information or statements. Such information and statements are based on numerous assumptions including, among others, that the results of planned exploration activities are as anticipated, the price of copper, the anticipated cost of planned exploration activities, that general business and economic conditions will not change in a material adverse manner, that financing will be available if and when needed on reasonable terms and that third party contractors, equipment, supplies and governmental and other approvals required to conduct Cosa’s planned exploration activities will be available on reasonable terms and in a timely manner.*

*Forward-looking information and statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Cosa to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such factors include, among others, risks related to the negative operating cash flow and dependence on third party financing; the uncertainty of additional financing; the limited operating history of Cosa ; the lack of known mineral resources or reserves; the influence of a large shareholder; alternate sources of energy and copper prices; aboriginal title and consultation issues; risks related to exploration activities generally; reliance upon key management and other personnel; title to properties; uninsurable risks; conflicts of interest; permits and licences; environmental and other regulatory requirements; political regulatory risks; competition; and the volatility of share prices, all as more particularly described in the “Risk Factors” above.*

*Although Cosa has attempted to identify important factors that could cause actual results to differ materially, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.*